

THE PHILIPPINE STOCK EXCHANGE, INC.

Corporate Governance Guidelines for

Listed Companies

Disclosure Template

	COMPLY	EXPLAIN
Guideline No. 1:		
DEVELOPS AND EXECUTES A SOUND BUSINESS STRATEGY		
		The Board annually reviews the vision and mission of Rockwell Land Corporation.
1.1 Have a clearly defined vision, mission and core values.	Yes	Additionally, Section 2 of the Company's Corporate Governance Manual states: The Board shall formulate the Corporation's vision, mission, strategic objectives, policies and procedures that shall guide its activities, including the means to effectively monitor Management's performance. It shall implement the values of the Corporation.
1.2 Have a well-developed business strategy.	Yes	The Company comes up with a 5-year plan on the last quarter of the year which is reviewed and updated at least 2x a year (mid-year review and annual planning) Section 2 of the Company's Corporate Governance Manual states: The Board shall provide sound strategic policies and guidelines to the Corporation on major capital expenditures. Establish programs that can sustain its long-term viability and strength. Periodically evaluate and monitor the implementation of such policies and strategies, including the business plans, operating budgets and Management's overall performance.
1.3 Have a strategy execution process that facilitates effect performance management, and is attuned to the comp business environment, management style and culture.		There were MidYear Review of Performance vs. Plans held last July 16 and 27, 2015 and a Board Retreat held last October 2, 2015. It was further refined, finalized and presented last November 7, 2015.



			Section 2 of the Company's Corporate Governance Manual: The Board shall provide sound strategic policies and guidelines to the Corporation on major capital expenditures. Establish programs that can sustain its long-term viability and strength. Periodically evaluate and monitor the implementation of such policies and strategies, including the business plans, operating budgets and Management's overall performance including the business plans, operating budgets and Management's overall performance
1.4	Have its board continually engaged in discussions of strategic business issues.	Yes	The Company holds regular Board meetings to discuss strategic business issues. The Board also held a Board Retreat last October 2, 2015, to discuss the Company's market outlook and its 5-year plan.
	eline No. 2: BLISHES A WELL-STRUCTURED AND FUNCTIONING BOARD		
2.1	Have a board composed of directors of proven competence and integrity.	Yes	The Company's board is composed of two finance professionals and nine business executives. Please see attached Annex A for the profiles of our directors. Additionally, Section 3 of the Corporate Governance Manual states that The Board should ensure that, through a managed and effective system, board appointments are made that provide a mix of proficient directors, each of whom is able to add value and to bring prudent judgment to bear on the



			decision making process. The non-executive directors should possess such qualifications and stature that would enable them to effectively participate in the deliberations of the Board.
2.2	Be led by a chairman who shall ensure that the board functions in an effective and collegial manner.	Yes	The Chairman actively solicits the opinions of the members of the Board, especially the Independent Directors' opinions. Our directors who are all reputable leaders in the business community regularly and in the ordinary course of the board meetings freely express their views on the matters concerning the corporation.
2.3	Have at least three (3) or thirty percent (30%), whichever is higher, of its directors as independent directors.	No	The Company has 2 Independent directors out of a total of 11 directors, namely: 1. Mr. Oscar J. Hilado 2. Mr. Vicente R. Ayllon Please see Annex A for the profiles of our directors. The number of independent directors is in accordance with the Company's Corporate Governance Manual and Securities Regulation Code. Section 2 of the Corporate Governance Manual states that "XXX. There shall be at least two independent directors or such number of independent directors that constitutes 20% of the members of the Board, whichever is lesser, but in no case less than two.
2.4	Have in place written manuals, guidelines and issuances that outline procedures and processes.	Yes	The Company has a Corporate Governance Manual, among other guidelines or issuances. The Company has a documented procedures manual of its key processes. Policies and



		guidelines intended to strengthen the internal control and/or to enhance the process efficiency are likewise documented and disseminated to the employees. Rockwell Land's Manual of Corporate Governance can be found in the company website: http://www.e-rockwell.com/pdf/Corporate%20Governance//(JULY%2031,%202014)%20Corporate%20Governance//(JULY%2031,%202014)%20Corporate%20Governance%20Manual%20ROCK%2031Jul2014/// amended%20SEC%20Memo%206.pdf
2.5 Have Audit, Risk, Governance and Nomination and Election Committees.	Yes	Audit Committee There is an Audit Committee composed of 2 independent directors and 2 non-executive directors, and an independent director sits as Committee Chairman. The Audit Committee is governed by a duly approved Audit Committee Charter. It meets every quarter and calls a special meeting when necessary. The Audit Committee is supported by an Internal Audit Group which acts as its working arm, and reports directly to the Committee. The internal audit group's responsibilities and scope of work is clearly defined in its Internal Audit Charter which is duly approved by the President and CEO and Chairman of the Audit Committee and in compliance with the International Standards for the Professional Practice of Internal Auditing (ISPPIA). Risk Management Committee



			There is a Risk Management Committee composed of 1 independent director, 2 non-executive directors and an executive director. The committee is chaired by a non-executive director. Nominations and Elections Committee The committee is composed of 3 non-executive directors and an independent director.
2.6	Have its Chairman and CEO positions held separately by individuals who are not related to each other.	Yes	The Company's Chairman is Ambassador Manuel M. Lopez while the President and CEO is Mr. Nestor J. Padilla who are not related to each other. Please see attached Annex A for the profiles of our Chairman and CEO.
2.7	Have a director nomination and election process that ensures that all shareholders are given the opportunity to nominate and elect directors individually based on the number of shares voted.	Yes	Section 15 of the Manual of Corporate Governance states that: "The shareholders have the right to receive timely and transparent information about the Corporation. The Board recognizes and shall respect the rights of the stockholders under the law, the articles of incorporation and the by-laws, specifically the stockholders' rights to vote, pre-emptive rights, power of inspection, right to dividend and appraisal rights. Stockholders' meetings shall be conducted fairly and in a transparent manner and the stockholders shall be encouraged to personally attend such meetings. If they



		cannot attend, they should be apprised ahead of time of their right to appoint a proxy. Subject to the requirements of the bylaws, the exercise of that right shall not be unduly restricted and any doubts about the validity of a proxy should be resolved in the stockholders' favor.
		The Board shall promote the rights of stockholders, remove impediments to the exercise of those rights and provide an adequate avenue for them to seek timely redress for the breach of their rights.
		The Board shall take appropriate steps to remove excessive or unnecessary costs and other administrative impediments to the stockholders' meaningful participation in meetings, whether by in person or by proxy. Accurate and timely information should be made available to the stockholders to enable them to make a sound judgment on all matters brought to their attention for consideration and approval.
		The Board shall give minority stockholders the right to propose the items for discussion that relate directly to the business of the corporation."
2.8 Have in place a formal board and director development program.	Yes	The Company BOD and Management attended the following learning session in 2015: 1. Executive Learning Workshop on Scaling



			Up by Verne Harnish and Jeremy Han (March 2015)
			2. Corporate Governance Seminar by SGV & Co. (August & September 2015)
			3. Gear Up: an Executive Learning Workshop by Tom Kosnik and Kae Fong Tay (September 2015).
			Additionally, Section 13 of the Company's Corporate Governance Manual states" New directors should be familiarized with the Corporation's operations, senior management and its business environment and be inducted in terms of their fiduciary duties and responsibilities as well as in respect of the Board's expectations. If new directors have no board experience, they should receive orientation in their unaccustomed responsibility. Opportunities for orientation for existing and potential directors shall be identified and appropriate development undertaken." In this connection, Management gives new directors a one-on-one orientation on the operations of the Company.
2.9	Have a corporate secretary.	Yes	Currently, Atty. Enrique I. Quiason is the Corporate Secretary and Atty. Esmeraldo C. Amistad is the Assistant Corporate Secretary.
2.10	Have no shareholder agreement, by-laws provisions, or other arrangements that constrains the directors' ability to vote independently.	Yes	There are no existing shareholder agreements, by-law provision or other arrangements, that constrains the directors'



			ability to vote independently.
	eline No. 3:		
	Establish the internal audit function as a separate unit in the company which would be overseen at the Board level.	Yes	There is an independent internal audit group that functionally reports to the Audit Committee and acts as the working group of the Audit Committee. Section 10 of the Company's Corporate Governance Manual states: "The Corporation shall have in place an independent audit system which shall be performed by an Internal Auditor or group of Internal Auditors, through which it's Board, senior management, and shareholders shall be provided with reasonable assurance that key organizational and procedural controls are effective, appropriate and complied with. XX" It further provides that the Internal Audit group shall functionally reports to the Audit Committee.
3.2	Have a comprehensive enterprise-wide compliance program that is annually reviewed.	Yes	There are two board committees looking into compliance requirements – Audit Committee and Risk Management Committee.
3.3	Institutionalize quality service programs for the internal audit function.	Yes	The internal audit function's quality service programs are institutionalized through the following: • Internal Audit function is embedded in the Audit Committee Charter and defined in the Internal Audit Charter • An annual Audit Plan is prepared and submitted to the Audit Committee for approval • Regular monitoring and evaluation of



			 the plan as well as the results are being done A feedback mechanism has been established for continuous improvement of the internal audit process.
3.4	Have in place a mechanism that allows employees, suppliers and other stakeholders to raise valid issues.	Yes	The company undertakes specific activities to listen and learn from employees, suppliers and other stakeholders regarding their requirements, needs and changing expectations. The company takes the effort to meet its stakeholders and/or communicates personto-person with shareholders through STSI as well as meetings with management. 1. A Whistleblowing Program is in place that will allow stakeholders to report through a secure and confidential channel, any actual or suspected issues regarding unethical behavior or business practices.
3.5	Have the Chief Executive Officer and Chief Audit Executive attest in writing, at least annually, that a sound internal audit, control and compliance system is in place and working effectively.	Yes	A management representation letter is being prepared by senior management recognizing responsibility of the fair presentation of the financial statements and that appropriate internal control is in place and working effectively as intended. An annual audit report is being submitted to the Audit Committee by Internal Audit Head providing information as to the adequacy of internal controls of the processes reviewed during the



		year.
Guideline No. 4: RECOGNIZES AND MANAGES ITS ENTERPRISE RISKS		
4.1 Have its board oversee the company's risk management function.	Yes	There are two board committees tasked to study and assess risks (Risk Management Committee and the Audit Committee). As stated in the Corporate Governance Manual: Section 7. Risk Management Committee xxx The Risk Management Committee shall have the following powers and functions: i. oversee the formulation and establishment of an enterprise-wide risk management system; ii. review, analyse and recommend the policy, framework, strategy, method and/or system of or used by the Corporation to manage risks, threats or liabilities; iii. review and assess the likelihood and magnitude of the impact of material events on the Corporation and/or to recommend measures, responses or solutions to avoid or reduce risks or exposures; and iv. perform such other duties and functions and/or assume such responsibilities as may be delegated by the Board of Directors. " And as stated in Section 5 of the Corporate Governance Manual: "The Audit Committee shall have the following duties and responsibilities: xxx



			functions specifically in the areas of managing credit, market, liquidity, operational, legal and other risks of the Corporation, and crisis management. xxx •Provide oversight over Management's activities in managing credit, market, liquidity, operational, legal and other risks of the corporation. The function includes regular receipt from Management of information on risk exposures and risk management activities."
4.2	Have a formal risk management policy that guides the company's risk management and compliance processes and procedures.	Yes	The Enterprise Risk Management activities of the company are being done based on the COSO framework which includes: a) Risk Identification; b) Risk assessment; c) Risk response; d) Control activities; e) Communications; and f) Monitoring. The Risk Management Committee is the principal agency for these functions; its creation, power and responsibilities are set out in Section 7 of the Corporate Governance Manual.
4.3	Design and undertake its Enterprise Risk Management (ERM) activities on the basis of, or in accordance with, internationally recognized frameworks such as but not limited to, COSO, (The Committee of Sponsoring Organizations of the Treadway Commission) I and II.	Yes	The Enterprise Risk Management activities of the company are being done based on the COSO framework which includes: a) Risk Identification; b) Risk assessment; c) Risk response; d) Control activities; e) Communications; and f) Monitoring. The Risk Management Committee is the principal agency for these functions; its creation, power and responsibilities are set



out in Section 7 of the Revised Manual on Corporate Governance:

The Board shall create a Risk Management Committee composed of at least three (3) members of the Board, or such other number as may be prescribed by the Board. The Chairman of the Board shall designate the Chairman of the Committee.

Duties and Responsibilities
The Risk Management Committee shall have
the following powers and functions:

 i. oversee the formulation and establishment of an enterprise-wide risk management system;

ii. review, analyse and recommend the policy, framework, strategy, method and/or system of or used by the Corporation to manage risks, threats or liabilities;

iii. review and assess the likelihood and magnitude of the impact of material events on the Corporation and/or to recommend measures, responses or solutions to avoid or reduce risks or exposures; and iv. perform such other duties and functions and/or assume such responsibilities as may be delegated by the Board of Directors.

Part of ERM activities are integrated in internal audit function for the development of risk-based annual internal audit plan.



4.4	Have a unit at the management level, headed by Risk Management Officer (RMO).	No	There is no formal Risk Management Officer at present in the company. However, a senior officer in the person of the CFO, Ms. Ellen V. Almodiel, in the meantime, is tasked to oversee the enterprise risk management process in coordination with the Risk Management Committee of the Board. Key executives are identified risk owners of strategic risks. They are given the responsibility and authority to develop, implement and monitor risk treatment options for the assigned strategic risks. The risk owners are also tasked to regularly update the Risk Management Committee.
4.5	Disclose sufficient information about its risk management procedures and processes as well as the key risks the company is currently facing including how these are being managed.	Yes	Please refer to attached Annex B
4.6	Seek external technical support in risk management when such competence is not available internally.	Yes	Key executives are identified risk owners of strategic risks. They are given the responsibility and authority to develop, implement and monitor risk treatment options for the assigned strategic risks. The risk owners are also tasked to regularly update the Risk Management Committee. In addition, Rockwell has consulted reputable accounting firms, law firms and other consulting companies, including foreign companies. It also consults its parent company First Philippine Holdings Corporation to leverage on its Risk Management organization and the expertise of its personnel.



ENSU	eline No. 5: RES THE INTEGRITY OF FINANCIAL REPORTS AS WELL AS ITS EXTERNAL TING FUNCTION		
5.1	Have the board Audit Committee approve all non-audit services conducted by the external auditor. The Committee should ensure that the non-audit fees do not outweigh the fees earned from the external audit.	Yes	The Audit Committee approves all the non-audit services conducted by SGV and assesses that the nature, scope and fees for non-audit services will not impair their independence.
5.2	Ensure that the external auditor is credible, competent, and should have the ability to understand complex related party transactions, its counterparties, and valuations of such transactions.	Yes	The external auditor of Rockwell is SGV & Co., which is one of the most reputable audit and accounting firms in the country. Additionally, it is a member of the Ernst & Young Group which is one of the world's biggest audit firms.
5.3	Ensure that the external auditor has adequate quality control procedures.	Yes	A separate group handled by another SGV & Co. partner ensures the quality of the audit work and the reports
5.4	Disclose relevant information on the external auditors.	Yes	Relevant information on the external auditors is being disclosed by the Firm to its Clients. Members of the External Audit team are introduced to the Management and Audit Committee during its initial presentation in the Audit Committee meeting. Relevant information concerning the external auditors is also disclosed in the notice of stockholders meeting/Definitive Information Statement dated April 22, 2015.
5.5	Ensures that the external audit firm is selected on the basis of a fair and transparent tender process.	Yes	The Audit Committee recommends the selection of the External Auditors and such recommendation is presented to the Board for approval and ratified by the shareholders in the Annual Stockholders Meeting (ASM)
5.6	Have its audit committee conduct regular meetings and dialogues with the external audit team without anyone from management present.	Yes	This is provided in the Audit Committee charter and it is at the discretion of the Audit



Date: 31 March 2016

		Committee to call such meeting.
5.7 Have the financial reports attested to by the Chief Executive Officer and Chief Financial Officer.	Yes	The Audited Financial Statements submitted to the regulatory agencies and released to the stockholders are attested to by the CEO and CFO. A statement of management's responsibility for the financial statements is also issued by the management and is being attached in the annual report.
5.8 Have a policy of rotating the lead audit partner every five years.	Yes	The external auditor of the Company adheres to the requirement of rotating lead audit partner every five years. A new engagement partner was introduced to the audit committee during its quarterly meeting held on November 11, 2014. The engagement partner prior to him had been taking the lead for two years after the company was listed in the Exchange.
Guideline No. 6: RESPECTS AND PROTECTS THE RIGHTS OF ITS SHAREHOLDERS, PARTICULARLY THOSE THAT BELONG TO THE MINORITY OR NON-CONTROLLING GROUP		
6.1 Adopt the principle of "one share, one vote."	Yes	Rockwell Land's capital stock is composed of its common and preferred shares. Rockwell Land's common shares have voting rights (one vote for one share), and participate in dividends. The preferred shares have voting rights and are non-participating in any other or further dividends beyond that specifically accruing on such preferred shares. Each preferred share shall not be convertible to common shares. Article I, Section 6 of the Amended By-Laws



		states that: "Section 6. Voting - Except as otherwise provided by law, each stockholder of record shall be entitled at every meeting of stockholders to one vote for each share of stock standing in his name on the stock and transfer books of the Corporation, which vote may be given personally or by power or attorney or proxy authorized in writing. The instrument authorizing a proxy to act shall be exhibited to the Secretary if so requested. In the election of Directors, each stockholder entitled to vote may cumulate and distribute his votes in accordance with the provisions of the Corporation Code."
6.2 Ensure that all shareholders of the same class are treated equally with respect to voting rights, subscription rights and transfer rights.	Yes	Section 15. Investor's Right and Protection of the Corporate Governance Manual states that; The shareholders have the right to receive timely and transparent information about the Corporation. The Board recognizes and shall respect the rights of the stockholders under the law, the articles of incorporation and the by-laws, specifically the stockholders' rights to vote, pre-emptive rights, power of inspection, right to dividend and appraisal rights. Stockholders' meetings shall be conducted fairly and in a transparent manner and the stockholders shall be encouraged to personally attend such meetings. If they cannot attend, they should be apprised



ahead of time of their right to appoint a proxy. Subject to the requirements of the bylaws, the exercise of that right shall not be unduly restricted and any doubts about the validity of a proxy should be resolved in the stockholders' favor.

Date: 31 March 2016

The Board shall promote the rights of stockholders, remove impediments to the exercise of those rights and provide an adequate avenue for them to seek timely redress for the breach of their rights.

The Board shall take appropriate steps to remove excessive or unnecessary costs and other administrative impediments to the stockholders' meaningful participation in meetings, whether by in person or by proxy. Accurate and timely information should be made available to the stockholders to enable them to make a sound judgment on all matters brought to their attention for consideration and approval.

The Board shall give minority stockholders the right to propose the items for discussion that relate directly to the business of the corporation.



5.3 Have an effective, secure and efficient voting system.

Yes

Section 6.and Section 7 of Article I of the Amended By-Laws state that:

Section 6. Voting - Except as otherwise provided by law, each stockholder of record shall be entitled at every meeting of stockholders to one vote for each share of stock standing in his name on the stock and transfer books of the Corporation, which vote may be given personally or by power or attorney or proxy authorized in writing. The instrument authorizing a proxy to act shall be exhibited to the Secretary if so requested. In the election of Directors, each stockholder entitled to vote may cumulate and distribute his votes in accordance with the provisions of the Corporation Code.

Section 7. Proxies - Voting at any annual or special meeting of the stockholders may be made by proxy and shall be in writing, provided that no proxies shall be voted at any meeting unless such proxies shall have been placed on file with the Secretary of the Corporation for verification, at least ten (10) calendar days prior to the date on which shall meeting shall convene. Any proxy, duly executed and filed, shall continue in full force until a written revocation of the proxy or a duly executed proxy covering the same shares and bearing a later date is filed. Any proxy may by its terms be limited for use at a single specified meeting of the stockholders. Any proxy is automatically suspended or



		revoked, as the case may be, when the person executing the proxy is present at a stockholders' meeting and elects to vote. Before each meeting of the stockholders, all proxies filed before the meeting shall be submitted to and examined by the Secretary. In the validation of proxies, a special committee of inspectors may be designated or appointed by the Board of Directors which shall be empowered to pass on the validity of proxies of the Corporation, and no shares may be represented or voted under a proxy that is found to be invalid or irregular. Each proxy filed with the Secretary prior to a meeting shall be examined by him as promptly as possible after filing.
ing mechanisms such as supermajority or ments to protect minority shareholders hareholders.	Yes	Section 15 (Investors' Rights and Protection) of the Company's Corporate Governance Manual states that: "The Board shall give minority stockholders the right to propose the items for discussion that relate directly to the business of the corporation"
ne notice and agenda of the annual general (30) days before a regular meeting and cial meeting.	Yes	For last year's Annual Stockholders' Meeting (scheduled on May 27, 2015), notice and agenda was posted in company website on March 13, 2015, and information statement was sent out on May 5, 2015 The Company is compliant with legal requirements. The notice and agenda of the stockholders meeting are sent at least 15 trading days before the meeting.



6.6	Allow shareholders to call a special shareholders meeting, submit a proposal for consideration at the AGM or the special meeting, and ensure the attendance of the external auditor and other relevant individuals to answer shareholder questions in such meetings.	Yes	Section 15 of the Corporate Governance Manual states that: "The Board recognizes and shall respect the rights of the stockholders under the law, the articles of incorporation and the by-laws, specifically the stockholders' rights to vote, pre-emptive rights, power of inspection, right to dividend and appraisal rights."
6.7	Ensure that all relevant questions during the AGM are answered.	Yes	Please see attached annex C for questions and answers
6.8	Have clearly articulated and enforceable policies with respect to treatment of minority shareholders.	Yes	Section 15 of the Corporate Governance Manual states that: "Stockholders' meetings shall be conducted fairly and in a transparent manner and the stockholders shall be encouraged to personally attend such meetings. If they cannot attend, they should be apprised ahead of time of their right to appoint a proxy. Subject to the requirements of the by laws, the exercise of that right shall not be unduly restricted and any doubts about the validity of a proxy should be resolved in the stockholders' favor. The Board shall promote the rights of stockholders, remove impediments to the exercise of those rights and provide an adequate avenue for them to seek timely redress for the breach of their rights. The Board shall take appropriate steps to remove excessive or unnecessary costs and other administrative impediments to the



		stockholders' meaningful participation in meetings, whether by in person or by proxy. Accurate and timely information should be made available to the stockholders to enable them to make a sound judgment on all matters brought to their attention for consideration and approval. The Board shall give minority stockholders the right to propose the items for discussion that relate directly to the business of the corporation."
6.9 Avoid anti-takeover measures or similar devices that may entrench ineffective management or the existing controlling shareholder group.	Yes	The Company respects and follows free market forces, subject to legal rules and regulations. There are no anti-takeover provisions in the By-laws of the corporation nor in the Manual on Corporate Governance.
6.10 Provide all shareholders with accurate and timely information regarding the number of shares of all classes held by controlling shareholders and their affiliates.	Yes	The Company releases the list of Top 100 Common Stockholders quarterly. Attached as Annex D is the list of Top 100 Common Stockholders as of December 31, 2015. Section 15 of the Corporate Governance Manual states that: The Board shall take appropriate steps to remove excessive or unnecessary costs and other administrative impediments to the stockholders' meaningful participation in meetings, whether by in person or by proxy. Accurate and timely information should be made available to the stockholders to enable them to make a sound judgment on all matters brought to their attention for consideration and approval.



6.11 Have a communication strategy to promote effective communication with shareholders.	Yes	The following modes of communications are being utilized by the Company: Disclosure, One-on-One Meeting, Letter, E-mail, Telephone, Fax, Website, Brochure, Annual and Quarterly Reports, Annual Stockholders' Meetings.
6.12 Have at least thirty percent (30%) public float to increase liquidity in the market.	No	The Company has only 12.88% public ownership as of December 31, 2015 (the last available report). The Company was just listed by introduction last May 2012 following the property dividend declaration of its previous parent company, Manila Electric Company without the Company selling shares to the market.
6.13 Have a transparent dividend policy.	Yes	In item B of our SEC 17-C disclosure dated May 29, 2013, the Company stated: "The Board likewise adopted a dividend policy of 20% of prior year's Net Income after Tax (NIAT).
Guideline No. 7: ADOPTS AND IMPLEMENTS AN INTERNATIONALLY-ACCEPTED DISCLOSURE AND TRANSPARENCY REGIME		
7.1 Have written policies and procedures designed to ensure compliance with the PSE and SEC disclosure rules, as well as other disclosure requirements under existing laws and regulations.	Yes	Section 16 (Disclosure and Transparency) of the Corporate Governance Manual states "All material information about the corporation which could adversely affect its viability or the interest of the stockholders shall be publicly and timely disclosed. Such information shall include among others, earnings results, acquisitions or dispositions of assets, off-balance sheet transactions, related party transactions, and direct and indirect remuneration of the members of the Board and Management. All such information



			shall be disclosed through the appropriate submissions to the SEC."
7.2	Disclose the existence, justification, and details on shareholders agreements, voting trust agreements, confidentiality agreements, and such other agreements that may impact on the control, ownership, and strategic direction of the company.	Yes	No such agreements exist
7.3	Disclose its director and executive compensation policy.	Yes	Disclosed in compensation tables of SEC Forms 20-IS and 17A. As stated in Section 4. of the Corporate Governance Manual: "Remuneration of Officers. The Board shall promote a culture that supports enterprise and innovation, with appropriate short-term and long-term performance related rewards that are fair and achievable in motivating management and employees effectively and productively. It is imperative that the Board seeks to drive the business enterprise proficiently through the proper and considered decision-making processes and recognizes entrepreneurial endeavor among its management without contravening laws and regulations. xxx"
7.4	Disclose names of groups of individuals who hold five percent (5%) or more ownership interest in the company, significant cross-shareholding relationship and cross guarantees, as well as the nature of the company's other companies if it belongs to a corporate group.	Yes	Please refer to Annex D.
7.5	Disclose annual and quarterly consolidated reports, cash flow statements and special audit revisions. Consolidated financial statements shall be published within ninety (90) days from the end of the financial year, while interim reports shall be published within forty-five (45) days from the end of the reporting period.	No	The Company is compliant with legal requirements. Consolidated financial statements are published within 105 days from the end of the financial year and interim reports are published within 45 days from the end of the reporting period.
7.6	Disclose to shareholders and the Exchange any changes to its corporate	Yes	There was no change to the Corporate



	governance manual and practices, and the extent to which such practices conform to the SEC and PSE CG Guidelines.		Governance Manual in 2015.
7.7	Publish and/or deliver to its shareholders in a timely fashion all information and materials relevant to corporate actions that require shareholder approval.	Yes	This is reflected in the Definitive Information Statement, disclosures and annual reports. The Company also provides quarterly reports to all shareholders.
			The Company complies with the SEC (SEC Form 23-A and 23-B) and PSE reportorial requirements.
7.8	Disclose the trading of the corporation's shares by directors, officers (or persons performing similar functions) and controlling shareholders. This shall also include the disclosure of the company's purchase of its shares from the market (e.g. share buy-back program).	Yes	As stated in Section 14. of the Corporate Governance Manual: The reports or disclosures required under this Manual shall be prepared and submitted to the Securities and Exchange Commission by the responsible officer.
7.9	Disclose in its annual report the principal risks to minority shareholders associated with the identity of the company's controlling shareholders; the degree of ownership concentration; cross-holdings among company affiliates; and any imbalances between the controlling shareholders' voting power and overall equity position in the company.	Yes	It is disclosed through the Annual Report particularly under Significant Ownership of Certain Beneficial Owners and Management, among others.
RESPI	eline No. 8: ECTS AND PROTECTS THE RIGHTS AND INTERESTS OF EMPLOYEES, MUNITY, ENVIRONMENT, AND OTHER STAKEHOLDERS		
8.1	Establish and disclose a clear policy statement that articulates the company's recognition and protection of the rights and interests of key stakeholders specifically its employees, suppliers and customers, creditors as well the community, environment and other key stakeholder groups.	Yes	Rockwell's CORE Values of Fairness and Integrity addresses the company's recognition and protection of the rights and interests of key stakeholders. Also, as part of the Lopez Group, the Company adheres to the Lopez Credo of: "WE, as employees of the Lopez Group of Companies, believe that our primary reason



		for being is to serve the Filipino people. Thus we shall always conduct ourselves in a manner that is mindful of the long-term mutual benefit of the Lopez Group and the various publics we serve. We will be responsible stewards of all our resources, and conscious of our obligation to present and future generations. Since 1928, and in the years and generations
		to follow, our commitment to the distinctive Lopez values will not change as we remain committed to serve our stakeholders.
		In our service to the Filipino people, we will be guided by the following distinct Lopez Values – a pioneering entrepreneurial spirit, business excellence, unity, nationalism, social justice, integrity, concern for employee welfare and wellness. We know from generations of experience that it is by living according to these values that a company can be built to last."
		Rockwell conducts the following activities under the Environmental, Safety and Health system:
8.2 Have in place a workplace development program.	Yes	Fire drills (twice a year)Earthquake and building evacuation drill
		EBOLA virus orientation The company held its Annual Physical Examination to employees last November 7



			and December 3, 2015 through its HMO provider, Health Maintenance Inc. and Sto. Domingo Diagnostic and Medical Center Corp.
8.3	Have in place a merit-based performance incentive mechanism such as an employee stock option plan (ESOP) or any such scheme that awards and incentivizes employees, at the same time aligns their interests with those of the shareholders.	Yes	The Corporation has an existing Employee Stock Option Plan (ESOP) which was approved by the SEC on December 6, 2012. The ESOP is offered to all regular employees of the Parent Company including employees seconded to other affiliates or other individuals that the Board of Administrators may decide to include. The aggregate number of ESOP shares that may be issued shall not at any time exceed 3% of the issued capital stock of the Company on a fully diluted basis. The maximum numbers of shares a participant is entitled to shall be determined as a multiple of the gross basic monthly salary based on rank and performance for the year preceding the award. The option is exercisable anytime within the Option Term once vested. The exercise price per share subject to an award granted shall be fixed at P1.46, which is the initial listing price of the Company. The Company also has Retirement policies in place.
8.4	Have in place a community involvement program.	Yes	On October 28, 2015, Rockwell Land in partnership with Make-A-wish Foundation granted the wish of 3 kids and brought them around the powerplant mall for a fun-filled day full of goodies and treats.



			Rockwell also committed 12 classrooms worth P15.6M for 3 provinces namely, Bicol, Iloilo and Bukidnon.
			These are on top of our yearly support to the scholars of Bantay Edukasyon and Servathon community.
8.5	Have in place an environment-related program.	Yes	Rockwell complies with required environmental regulations as well as participates in the Earth hour, Earth day recyclable event, tree planting event and have attended meetings on the Pasig rehabilitation program.
8.6	Have clear policies that guide the company in its dealing with its suppliers, customers, creditors, analysts, market intermediaries and other market participants.	Yes	The Company policy provides that it will deal with its suppliers, customers, creditors, analysts, market intermediaries and other market participants with utmost fairness and transparency. This is consistent with its Corporate value of Integrity.
	eline No. 9: NOT ENGAGE IN ABUSIVE RELATED-PARTY TRANSACTIONS AND INSIDER ING		
9.1	Develop and disclose a policy governing the company's transactions with related parties.	Yes	Item 27, SEC Form 17-A (submitted in 2015) provides for the terms of conditions of transactions with related parties: "Terms and Conditions of Transactions with Related Parties Purchases from related parties are made at normal market prices. Outstanding balances at yearend are unsecured, interest-free, settlement occurs in cash and collectible/payable on demand. There have



			been no guarantees provided for or received for any related party receivables or payables. For the years ended December 31, 2014, 2013 and 2012, the Company has not made any provision for doubtful accounts relating to amounts owed by related parties. This assessment is undertaken at each financial year through examination of the financial position of the related party and the market in which the related party operates."
9.2	Clearly define the thresholds for disclosure and approval for RPTs and categorize such transactions according to those that are considered de minimis or transactions that need not be reported or announced, those that need to be disclosed, and those that need prior shareholder approval. The aggregate of RPT within any twelve (12) month period should be considered for purposes of applying the thresholds for disclosure and approval.	Yes	The Company ensures that related party transactions are entered into on an armslength basis. The nature and amounts of these transactions are disclosed in the Company's financial statements.
9.3	Establish a voting system whereby a majority of non-related party shareholders approve specific types of related party transactions in shareholders meetings.	No	The Company deems it more efficient to have a special committee composed of independent directors to review all material or significant related party transactions to determine whether they are in the best interest of the Company. The Audit Committee also reviews disclosures of material information, related party transactions, and subsequent events, as provided under its oversight function on the reliability of financial reporting.
9.4	Have its independent directors or audit committee play an important role in reviewing significant RPTs.	Yes	All significant transactions require board approval.
9.5	Be transparent and consistent in reporting its RPTs. A summary of such transactions shall be published in the company's annual report.	Yes	The nature and amounts of related party transactions are properly disclosed in the Company's audited financial statements.



9.6	Have clear policy in dealing with material non-public information by company insiders.	Yes	Section H of the Company's Code of Discipline states: 10. Unauthorized disclosure of confidential information, trade secrets related to the Company's affairs or unauthorized reproduction of Company records, documents, etc. known by employee(s) but unknown to outsiders which may benefit any competitor or any other party to the prejudice of the Company. First Offense - Dismissal
9.7	Have a clear policy and practice of full and timely disclosure to shareholders of all material transactions with affiliates of the controlling shareholders, directors or management.	Yes	Section 15 of the Corporate Governance Manual states: "The shareholders have the right to receive timely and transparent information about the Corporation." It further states that: "The Board shall take appropriate steps to remove excessive or unnecessary costs and other administrative impediments to the stockholders' meaningful participation in meetings, whether by in person or by proxy. Accurate and timely information should be made available to the stockholders to enable them to make a sound judgment on all matters brought to their attention for consideration and approval.
	eline No. 10: LOPS AND NURTURES A CULTURE OF ETHICS, COMPLIANCE, & ENFORCEMENT		
	Formally adopt a code of ethics and proper conduct that guides individual behavior and decision making, clarify responsibilities, and inform other stakeholders on the conduct expected from company personnel.	Yes	Section I of the Employee's Code of Discipline: This policy is created to set forth the



		Company's Code of Discipline and the disciplinary process that the Company must utilize to address unacceptable behavior and related employment problems in the workplace, or outside the workplace when conduct impacts an employee's ability to do his/her job and/or influence the company's overall performance.
10.2 Have a formal comprehensive compliance program covering compliance with laws and relevant regulations. The program should include appropriate training and awareness initiatives to facilitate understanding, acceptance and compliance with the said issuances.	Yes	Section 2 of the Manual of Corporate Governance states: "The Board shall ensure that adequate procedures, systems and practices that protect the Corporation's assets and reputation are in place and are maintained. The Board shall be guided by best business practices. The Board shall ensure the Corporation's faithful compliance with all applicable laws, regulations and be guided by best business practices."
10.3 Not seek exemption from the application of a law, rule regulation especially when it refers to a corporate governance issue. Should it do so, it has to disclose the reason for such action as well present the specific steps being taken to finally comply with the applicable law, rule or regulation.	Yes	The Company has not applied for any exemption from the application of a law, rule, or regulation.
10.4 Have clear and stringent policies and procedures on curbing and penalizing company or employee involvement in offering, paying and receiving bribes.	Yes	Section F of the Company's Code of Discipline states: 32. Solicitation or collection of contributions, money or material objects for any purpose from



		employees, guests, suppliers, not sanctioned by the company. First offense: Dismissal
10.5 Have a designated officer responsible for ensuring compliance with all relevant laws, rules, and regulation, as well as all regulatory requirements.	Yes	The Corporate Secretary and the Assistant Corporate Secretary are the designated officers
10.6 Respect intellectual property rights.	Yes	The Company has registered its marks, logos, trademarks and trade name with the Intellectual Property Office (IPO) showing that it is a respecter of intellectual property rights, including its own.
10.7 Establish and commit itself to an alternative dispute resolution system so that conflicts and difference with counterparties, particularly with shareholders and other key stakeholders, would be settled in a fair and expeditious manner.	Yes	As may be deemed proper by the Board, it may establish and maintain an alternative dispute resolution system that can amicably settle conflicts and differences between the corporation and its stockholders, and the corporation and third parties, including the regulatory authorities Alternative Dispute Resolution System



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stockh	cholders.	
Alterna	native	Dispute
Resolu	lution s	systems,
includi	ding	senior
manag	agement	
consult	ultations,	
	ations, conc	ciliations
No.	arbitration	
provide		Joint
Ventur		eements

This is to certify that the undersigned reviewed the contents of this document and to the best of my knowledge and belief, the information contained set forth in this document is true, complete and correct.

Done this 31 of March 2016 in Makati City.

Independent director

Nestor J. Padilla President & CEO

Date: 31 March 2016

and similar contractual

with regulatory and

government agencies.

consultations

arrangements.

Regular

Corporation

& Regulatory

Authorities



Annex A

2.1. Have a board composed of directors of proven competence and integrity.

Manuel M. Lopez - 73, Filipino Chairman

Mr. Lopez has served as the Chairman of Rockwell Land since 1995. He is currently the Chairman and CEO of Lopez Holdings Corporation. Concurrently, he is the Chairman of the Board of Indra Philippines Inc., Bayan Telecommunications Holdings Corporation and Rockwell Leisure Club. He is the Vice Chairman of FPH and Lopez Inc. He is a Director of ABS-CBN Corp., Manila Electric Company (MERALCO), Sky Cable Corp., among others. He is also the current Philippine Ambassador to Japan. He served as the Chairman of the Board of MERALCO from July 2010 to June 2012 after his retirement as Chairman and CEO for nearly 10 years since 2001. Mr. Lopez holds a Bachelor of Science degree in Business Administration from the University of the East and attended the Program for Management Development at the Harvard Business School.

Oscar M. Lopez - 86, Filipino Chairman Emeritus

Mr. Lopez has served as Vice-Chairman of Rockwell Land from 1995 to 2012 until he became Chariman Emeritus in 2012. He is currently the Chairman Emeritus of FPH, Lopez Holdings and Energy Development Corporation (EDC). Prior to this, he was the Chairman of FPH from 1986 to 2010. Mr. Lopez is also the Chairman of Asian Eye Institute, ABS-CBN Corporation and Lopez Group Foundation and Knowledge Channel Foundation, Inc. He is a member of Management Association of the Philippines and Trustee to Asia Society Philippines Foundation and Philippine Business for Education. He was the President of Lopez Holdings Corp. (formerly Benpres Holdings Corp.) from 1973 to 1986. He studied at the Harvard College and graduated cum laude (Bachelor of Arts) in 1951. He finished his Masters of Public Administration at the Littauer School of Public Administration, also at Harvard in 1955.



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Federico R. Lopez – 54, Filipino

Vice Chairman

Mr. Lopez is the Vice-Chairman of Rockwell Land since August 2012. He is also the Chairman and Chief Executive Officer of FPH, First Gen Corporation and Energy Development Corporation. He is also Chairman of First Philippine Industrial Park, First Philippine Electric Corporation, First Balfour, Inc., and First Philippine Industrial Corporation. He is also the Treasurer of Lopez Holdings Corporation, and is a Director of ABS-CBN Corporation. He is Chairman of the Board of Trustees of the Oscar M. Lopez Center for Climate Change Adaptation and Disaster Risk Management Foundation (OML Center) and the Sikat Solar Challenge Foundation. He is also a Trustee of the Philippine Tropical Forest Conservation Foundation, the World Wildlife Fund Philippines, and the Philippine Disasters Recovery Foundation. Mr. Lopez graduated with a Bachelor of Arts Degree with a Double Major in Economics & International Relations (Cum Laude) from the University of Pennsylvania in 1983.

Eugenio L. Lopez III - 63, Filipino

Director

Mr. Lopez has been a Director at Rockwell Land since 1995. He is the Chairman of the Board and CEO of ABS-CBN Corporation since 1997 and its President from 1993-1997. He is also the Vice Chairman and Director of Lopez Holdings Corporation. He is also the Chairman and President of Bayan Telecommunications, Chairman of Sky Cable Corporation, President of Sky Vision Corporation and Director of FPH and First Gen Corporation. Mr. Lopez holds a Bachelor of Arts degree in Political Science from Bowdoin College and a Master's degree in Business Administration from the Harvard Business School.

Miguel Ernesto L. Lopez - 47, Filipino

Treasurer and Senior Vice President for Property Management

Mr. Lopez has been a Director at Rockwell Land since 2009 and was also elected as Treasurer since 2009. He also serves as Senior Vice President for Property Management of Rockwell Land. He is currently the Senior Vice President and Head of Corporate Affairs of Lopez Holdings Corporation. He is also a Director of Philippine Commercial Capital, Inc. (PCCI) and Rockwell Leisure Club, Inc. He is a trustee of Eugenio Lopez Foundation, Inc. He was previously part of the Board of Directors for Indra, Outsourced Telleserve Corporation and Meralco Millenium Foundation, Inc. and Trustee of Lopez Group



Foundation, Inc. He held several executive and management positions at Meralco from 2002-2010. Mr. Lopez holds a Bachelor of Science degree in Business Administration from Menlo College of California, USA and attended the Executive Development Program of the Asian Institute of Management.

Manuel L. Lopez, Jr. - 48, Filipino

Director

Mr. Lopez has been a Director at Rockwell Land since 2011. He is currently the Chairman and CEO of PacificHub Corporation, serves as a Director of Lopez Inc., Philippine Trade Foundation, Inc., Stargate Media, and Philippine Commercial Capital, Inc. He is also presently the Executive Vice President of Benpres Insurance Agency, Inc. He has served as a Director of ABS-CBN Broadcasting Corporation, ABS-CBN Holdings Corporation, Sky Cable Corporation, and Pilipino Cable Corporation, Call Center Association of the Philippines (CCAP), among others. Mr. Lopez holds a Bachelor of Science degree in Business Administration from De La Salle University.

Nestor J. Padilla - 61, Filipino Director, President and CEO

Mr. Padilla has been a Director at Rockwell Land since 1997, and has been the President and Chief Executive Officer since 1995. He is also serving as a Director of First Philippine Realty Corporation and First Batangas Hotel Corporation. He has also served as a Director in Rockwell Club and has served as a Trustee of the Rockwell Residential Towers Condominium Corporation. Prior to 1995, he held the position of Chief Executive Officer in Lippo Land in Indonesia and was the Executive Director of Indo Ayala Leasing. Mr. Padilla holds a Bachelor of Science degree in Business Management from the Ateneo de Manila University.

Francis Giles B. Puno - 52, Filipino

Director

Mr. Puno has been a Director of Rockwell Land since 2013. He was appointed Chief Finance Officer and Treasurer of FPH in October 2007 and was promoted to Executive Vice-President in September 2011. He is currently the President and Chief



Operating Officer of FPH and First Gen Corporation. He is also a director and officer in the various subsidiaries and affiliates of FPH and First Gen including, among others, Rockwell Land Corporation, Energy Development Corporation, First Balfour, Inc., First Philippine Electric Corporation and First Philippine Industrial Park, Inc. Before joining FPHC, he worked with The Chase Manhattan Bank as Vice President for Global Power and Environment Group. He has a Bachelor of Science degree in Business Management from the Ateneo de Manila University and a Master in Business Administration degree from Northwestern University's Kellogg Graduate School of Management in Chicago, Illinois.

Ferdinand Edwin S. CoSeteng - 53, Filipino Director

Mr. CoSeteng has been a Director of Rockwell Land since 2013. He is the President of First Philippine Industrial Park since 2013 and a Senior Vice-President of FPH since November 2011. His professional experience includes being a Tax Consultant at Arthur Andersen & Company, New York USA from 1988-1990; Engagement Manager at McKinsey & Company, Hong Kong from 1990-1993; President of Mariwasa Manufacturing, Inc. from 1993-2006 and Chairman of the Board & President of Mariwasa Siam Ceramics, Inc. from 1996-2006. In 2007, Mr. CoSeteng joined LF Logistics in Hong Kong as Executive Vice-President and headed the international logistics and freight forwarding business. He is a BS Electrical Engineering graduate from the University of the Philippines and holds a Master of Business Administration with Distinction from the Johnson Graduate School of Management, Cornell University, New York USA.

Oscar J. Hilado – 77, Filipino Independent Director

Mr. Hilado has been a Director of Rockwell Land since 2015. He is also an independent director of FPH since 1996. He is the Chairman of the Philippine Investment Management (PHINMA), Inc. and Holcim Phils., Inc. He is currently Chairman of the Board and Chairman of the Executive Committee of Phinma Corporation, Vice Chairman of Trans Asia Power Generation Corp.; Chairman of Trans Asia Oil & Energy Development Corp. and Chairman of Union Galvasteel Corp. He graduated with Highest Honors and with a Gold Medal for General Excellence and a Bachelor of Science in Commerce Degree from De La Salle College (Bacolod). He pursued his Degree of Masters in Business Administration at the Harvard Graduate School of Business Administration from 1960-1962. Mr. Hilado is a Certified Public Accountant. He has been part of the Lopez Group in a directorship capacity within the last five (5) years. Mr. Hilado is likewise an independent director of A. Soriano Corporation



and Philex Mining Corporation. He is also a Director of Manila Cordage Company, Seven Seas Resorts & Leisure, Inc.; and Beacon Property Ventures, Inc.

Vicente R. Ayllón - 84, Filipino Independent Director

Mr. Ayllón has been an Independent Director of Rockwell Land since May of 2012. He currently serves as Chairman of the Board & CEO of The Insular Life Assurance Co., Ltd., Chairman of the Board and President of Insular Life Property Holdings, Inc., Chairman of the Board of Insular Investment Corporation, Insular Health Care, Insular Foundation, Insular Management and Development Corporation, and Home Credit Mutual Building and Loan Association, He is the Vice-Chairman of the Board of Union Bank of the Philippines and Mapfre Insular Insurance Corporation. Mr. Ayllón also serves as a regular Director of Pilipinas Shell Petroleum Corporation and Shell Co. of the Philippines, Ltd.. He serves as an independent Director of The Palms Country Club. Mr. Ayllón holds a Bachelor of Science degree in Commerce from the University of the East.

Annex B

4.5 Disclose sufficient information about its risk management procedures and processes as well as the key risks the company is currently facing including how these are being managed.

Risk Exposure	Risk Assessment (Monitoring and Measurement Process)	Risk Management and Control (Structures, Procedures, Actions Taken)
1.Regulatory Risk	Annual risk identification, evaluation, and monitoring	 Regular monitoring of changes or updates to relevant laws and regulations Close monitoring of the Company's compliance to applicable legal and regulatory Close coordination with regulatory agencies
2.Business Interruption Risk	Annual risk identification, evaluation, and monitoring	 Regular monitoring of operations Regular repair and maintenance of key equipment, systems and processes Regular review, revision and practice of Business Continuity Management



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		plans
3.Interest Rate Risk	Annual risk identification, evaluation, and monitoring	 Regular monitoring of the interest rates Identify, assess and enter into interest hedging, whenever necessary
4.Foreign Currency Risk	Annual risk identification, evaluation, and monitoring	 Regular monitoring of the foreign currency rates Identify, assess and enter into derivative transactions, whenever necessary
5.Credit Risk	Annual risk identification, evaluation, and monitoring	 Regular review and analysis of customer financial and credit performances Close coordination with customers to discuss emerging risks
6.Liquidity Risk	Regular monitoring of available cash and credit facilities within maintained debt service ratio.	Maintain enough cash sufficient to finance operations and obligations.

Annex C

6.7 Ensure that all relevant questions during the AGM are answered

Question: Why such a loss in Rockwell share price in the stock market?

Answer: Mr. Nestor J. Padilla (President and CEO)

I think I share with you that that is something we have been working on. There are a number of factors that will influence the following of our stock. I think (1) We'll make sure that the business model continues to be strong and repeatable as they and that's why the focus of increasing the recurring income is a priority the next 5 years. (2) I think we need to have a following, at the moment there is only one Securities House that writes research paper on Rockwell unlike most property stocks, there's easily 8 or 10. (3) At a certain point, we will have to increase the liquidity because the current public float of Rockwell is just almost 12 or 13%. We believe the fundamentals are strong, we believe the value of Rockwell in the stock market is undervalued but it will take covering all of those bases to get Rockwell to be fully priced or the market will correct the price.



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Question: There's been news about earthquakes, and the faults that have been identified by the PhiVolcs, what are the contigency plans or construction improvements that we are doing right now to make sure that our buildings are going to be earthquake proof?

Answer: Mr. Nestor J. Padilla (President and CEO)

The buildings in Rockwell have been designed for the strongest earthquake ever recorded. The strongest earthquake ever recorded is in Chile at a magnitude of 9.5. A 9.5 magnitude earthquake is 10x stronger than an 8.5. And if you compare a 9.5 vs. a 7.5 magnitude earthquake, that is 100x stronger. The strongest earthquake the Philippines has ever experienced is in the 1990 and this is in Nueva Ecija and the magnitude is 7.8, so our buildings are designed a 100x the strongest ever recorded in the Philippines. We'd like to share this with you because this something that is very much in the minds of the people because of the west valley fault. And it's not just the magnitude because the 9.5 is recorded normally in 1 second. We designed the buildings for a 10 second period so there's lot of technical explanation but the simplified version is the Philippines strongest ever earthquake is 7.8. At 8.8 is 10x stronger, at 9.8 is 100x stronger and we designed our buildings to a 9.5.

Question: This is about the Rockwell projects, who are the architects?

Answer: Mr. Nestor J. Padilla (President and CEO)

• Just to answer that very quickly, our architects are Philippine based, PRSP, these group of ex-SOM architects, and they've worked together with foreign architects, in the case of 8 Rockwell, this is with Larry Oltmanns of London, the Company is called Vx3, in the case of the Proscenium, it is PRSP working with Carlos Ott from Uruguay, so we constantly work with local and foreigners.

Question: Conventionally, most financial statements would say a 3 year results of operations, may I suggest to make it unconventional and projects, budgets for this year, and something like long-term projects to be included in the financial statements.

Answer: Mr. Nestor J. Padilla (President and CEO)

• I think we will have to be recognizing certain forward looking numbers, because disclosures as public company, you can't really give very specific targets for the next 12 months, for the next 24 months, but we can give a range of indicative targets/figures.



	Name	No. of Shares	Percentage
	FIRST PHILIPPINE HOLDINGS CORPORATION	5,296,015,375	86.582005%
	PCD NOMINEE CORPORATION (FILIPINO)	538,299,628	8.800401%
	PCD NOMINEE CORPORATION (FOREIGN)	116,280,635	1.901016%
	PADILLA,NESTOR J. LOPEZ,MANUEL M.,&/OR MA. TERESA L. LOPEZ	15,000,001	0.245228%
	MANUEL MORENO LOPEZ OR MARIA TERESA LAGDAMEO LOPEZ	8,869,411 3,960,000	0.145002%
	LOPEZ, MANUEL MORENO	2,805,387	0.064740% 0.045864%
	YAN, LUCIO W.	1,136,324	0.045864%
	CHENG, CHARLOTTE CUA	886,422	0.014492%
	AVESCO MARKETING CORPORATION	801,574	0.013105%
	B. P. INSURANCE AGENCY, INC.	792,139	0.012950%
12	MAKATI SUPERMARKET CORPORATION	677,238	0.011072%
13	CROSLO HOLDINGS CORPORATION	584,297	0.009552%
14	TAN, SIMEON Y.	458,804	0.007501%
15	CARLOS, JOSE IGNACIO A.	455,667	0.007449%
	TAN, LOZANO A.	422,730	0.006911%
17	FLORDELIZA, VIRGILIO CACHERO	398,550	0.006516%
	AQUINO,ANTONINO T.,&/OR EVELINA S. AQUINO	377,231	0.006167%
	BP INSURANCE AGENCY, INC.	328,969	0.005378%
	CONCEPCION, RAUL JOSEPH	316,854	0.005180%
	FORESIGHT REALTY & DEVELOPMENT CORPORATION	305,353	0.004992%
	ENRIQUEZ, ALBERT N.	280,451	0.004585%
	GALLINERO, TEODORO OLIVARES	266,331	0.004354%
	ONG TIONG	255,969	0.004185%
	ALMAZORA,ROBERTO REYES	246,150	0.004024%
	GRUET, VICTOR B.	241,295	0.003945%
	TORRES,LOURDY DELOSO QUETUA,RODOLFO NICOLAS	226,073	0.003696%
	VALDERRAMA,RODOLFO,&/OR TERESITA T. VALDERRAMA	222,742 210,633	0.003642%
	ENRIQUEZ, ALBERT	208,322	0.003444% 0.003406%
	ROBERTO B. CATAHAN &/OR PERLA R. CATAHAN	200,000	0.003400%
	ONG, VICTORIA	198,035	0.003238%
33	CARLOS,MARIO CARPIO	190,651	0.003117%
34	ARGUELLES, THERESA LA'O	188,160	0.003076%
35	INDUSTRIAL UNDERWRITERS AND COMMERCIAL CORPORATION	179,043	0.002927%
36	KEH, BENITO T.	177,279	0.002898%
37	REYES, TEODORO L.	176,986	0.002893%
38	DELA LLANA,LEONISA CUAYO	170,859	0.002793%
	YAN,LUCIO W.,&/OR CLARA YAN	169,092	0.002764%
	DE JESUS, JOSE P.	167,572	0.002740%
	SANTIAGO,ROGELIO LORENZO	159,847	0.002613%
	MADRIGAL II, VICENTE A.S.	158,425	0.002590%
	CHING BUN TENG	155,963	0.002550%
	YAN, LUCIO	155,001	0.002534%
	CRUSEM, CRISPULO I. ZERRUDO, ERNESTO J.	153,099	0.002503%
	TAN,MARK ESTRADA	152,079 144,585	0.002486%
	CO, EUGENE S.	144,047	0.002364% 0.002355%
	GOLDEN ARCHES DEVELOPMENT CORPORATION	144,021	0.002355%
	COLLANTES, FRANCISCO DIZON	141,313	0.002310%
	CINCO,EDMUND PENOLA	140,907	0.002304%
	LOPEZ, MARTIN L.	133,201	0.002178%
53	VALENZUELA,ORLANDO G.	130,522	0.002134%
54	GAMOLO, SEGUNDO D.	128,397	0.002099%
55	GELLE,LAZARO GENEVEO	127,901	0.002091%
	SARMIENTO, NOLI M.	126,424	0.002067%
	IGLESIA,ERNESTO DIAZ	124,139	0.002029%
	TANJANGCO, ANTONIO S.	123,516	0.002019%
	LOPEZ, OSCAR M.	119,377	0.001952%
	BUENCAMINO, RICARDO VELASCO	119,148	0.001948%
	AUGUSTINIAN SISTERS OF OUR LADY OF CONSOLATION	118,750	0.001941%
	ONG, WEE CHI P. DE LAS ALAS, WILHELMINA A.	118,073	0.001930%
03	DE DIO NENO, WILLIELIVIII A.	118,018	0.001929%

64	SUN, RODOLFO C.	117,671	0.001924%
	PUNZALAN JR., MARCIAL C.	116,482	0.001904%
	DAVID GO SECURITIES CORP.	116,315	0.001902%
	ACAYAN, RAMON F.	115,633	0.001890%
	POSA, MARIO P.	115,549	0.001889%
	YAP, GEORGE TAN	111,274	0.001819%
	YANG, GEORGE T.	108,501	0.001774%
	PHIMCO EMPLOYEES' PROVIDENT FUND	107,762	0.001762%
	MENDOZA,ROSELLER A.	105,483	0.001724%
	ABASTILLAS, JOSE L.	105,110	0.001718%
	MENDOZA, ALBERTO, &/OR JEANIE MENDOZA	103,825	0.001697%
	OCAMPO, JOSEFINA C.	103,729	0.001696%
	TAGAZA,DANIEL DOMINGO	103,458	0.001691%
	LI, LUISA C.	102,365	0.001674%
	JORGE AUSTRIA BENTA AND/OR ANGELINA GUNDRAN BENTA	100,000	0.001635%
	DELA PAZ,GERARDO FEDERICO	98,845	0.001616%
	CUAPIACO, JEFFRY LIZARDO	98,515	0.001611%
	BERNARDO, WILFRIDO D.G.	98,093	0.001604%
	GO,GEORGE Q.,&/OR SHIRLEY D. GO	95,235	0.001557%
	PONCE, J. VIVENCIO G.	95,052	0.001554%
	AGUILA,LIRIO P.,&/OR MA. THERESA AGUILA	95,046	0.001554%
	GABRIEL, ANTONIA P.	95,046	0.001554%
	RIVERA, ABRAHAM TADINA	95,026	0.001554%
	SERRANO-DIANGSON,LIZA ROSE GALGANA BENOSA,RUBEN BITARE	94,942	0.001552%
	RIVERA,CLEMENS MONROY	94,390	0.001543%
	LIM, RICARDO L.	94,347	0.001542%
	UDARBE,GIL RECOLIZADO	93,964	0.001536%
	FACTORAN, FULGENCIO	93,856	0.001534%
	VIRTUCIO, GREGORIO C.	93,000	0.001520%
	SANTOS, LUCITO LEGASPI	91,766	0.001500%
	GALVAN,MANUEL M.	91,669	0.001499%
	PARADERO,ROLANDO GALLARDO	90,850	0.001485%
	GUTIERREZ, MA. JUDY S.	89,891 89,672	0.001470%
	HAO, EDDIE L.	89,111	0.001466% 0.001457%
	BAETIONG, WILFREDO AQUINO	89,057	0.001457%
	TABANG,BEVERLY OBANA	88,747	0.001451%
	AL SHARES (TOP 100)	5,999,974,262	98.090690%
	AL SHARES (REST OF STOCKHOLDERS)	116,787,936	1.909310%
TOT	AL ISSUED AND OUTSTANDING SHARES	6,116,762,198	100.000000%
	POD DENIETICIAL CHANED DEDORT	0,110,102,100	10010000070
	PCD BENEFICIAL OWNER REPORT		
	Participant's Name	No. of Shares	Percentage
	FIRST ORIENT SECURITIES, INC.	165,007,802	2.697633%
	THE HONGKONG AND SHANGHAI BANKING CORP. LTDCLIENTS' ACCT.	68,275,000	1.116195%
	SUMMIT SECURITIES, INC.	45,823,235	0.749142%
	COL Financial Group, Inc. BANCO DE ORO - TRUST BANKING GROUP	37,564,668	0.614127%
	ABACUS SECURITIES CORPORATION	30,000,000	0.490456%
	PCCI SECURITIES BROKERS CORP.	28,505,978	0.466031%
	BPI SECURITIES CORPORATION	24,491,579	0.400401%
	SB EQUITIES,INC.	21,656,199	0.354047%
	DEUTSCHE BANK MANILA-CLIENTS A/C	14,574,849	0.238277%
	VICSAL SECURITIES & STOCK BROKERAGE, INC.	14,104,000 11,653,061	0.230580%
	UOB KAY HIAN SECURITIES (PHILS.), INC.	1 1	0.190510%
	CITIBANK N.A.	11,339,000 10,927,119	0.185376% 0.178642%
	MBTC - TRUST BANKING GROUP	10,327,119	
	FIRST METRO SECURITIES BROKERAGE CORP.	8,222,564	0.168846% 0.134427%
	CITIBANK N.A.	7,472,048	0.134427%
	EVERGREEN STOCK BROKERAGE & SEC., INC.	7,472,048	0.114712%
	TOWER SECURITIES, INC.	6,995,053	0.114359%
	ANSALDO, GODINEZ & CO., INC.	6,270,334	0.102511%
	MAYBANK ATR KIM ENG SECURITIES, INC.	6,138,598	0.100357%
	1	5,150,550	5.10005776

BDO SECURITIES CORPORATION	5,816,017	0.095083%
BA SECURITIES, INC.	5,307,493	0.086770%
CLSA PHILIPPINES, INC.	5,000,318	0.081748% =
WEALTH SECURITIES, INC.	4,764,608	0.077894%
AB CAPITAL SECURITIES, INC.	4,667,068	0.076300%
ATC SECURITIES, INC.	4,662,444	0.076224%
CLSA PHILIPPINES, INC.	3,980,000	0.065067%
PHILSTOCKS FINANCIAL INC EASTERN SECURITIES DEVELOPMENT CORPORATION	3,833,522	0.062672%
HDI SECURITIES, INC.	3,562,234	0.058237%
RTG & COMPANY, INC.	3,142,135	0.051369%
ANGPING & ASSOCIATES SECURITIES, INC.	3,009,264	0.049197%
QUALITY INVESTMENTS & SECURITIES CORPORATION	2,811,790 2,735,006	0.045969%
SARANGANI SECURITIES, INC.	2,666,511	0.044713% 0.043594%
SunSecurities, Inc.	2,471,477	0.040405%
PNB SECURITIES, INC.	2,444,306	0.039961%
STANDARD SECURITIES CORPORATION	2,329,947	0.038091%
GLOBALINKS SECURITIES & STOCKS, INC.	2,128,706	0.034801%
E. CHUA CHIACO SECURITIES, INC.	1,934,143	0.031620%
AURORA SECURITIES, INC.	1,842,768	0.030127%
OPTIMUM SECURITIES CORPORATION	1,778,574	0.029077%
YU & COMPANY, INC.	1,757,469	0.028732%
YAO & ZIALCITA, INC.	1,728,496	0.028258%
UNICAPITAL SECURITIES INC.	1,653,716	0.027036%
F. YAP SECURITIES, INC.	1,638,657	0.026790%
B. H. CHUA SECURITIES CORPORATION	1,620,431	0.026492%
TANSENGCO & CO., INC.	1,609,757	0.026317%
R. S. LIM & CO., INC.	1,517,660	0.024811%
SALISBURY BKT SECURITIES CORPORATION	1,269,687	0.020758%
SOLAR SECURITIES, INC.	1,255,208	0.020521%
PAPA SECURITIES CORPORATION	1,200,100	0.019620%
PAN ASIA SECURITIES CORP.	1,166,750	0.019075%
ALPHA SECURITIES CORP.	1,157,908	0.018930%
WESTLINK GLOBAL EQUITIES, INC.	1,149,053	0.018785%
SINCERE SECURITIES CORPORATION	1,134,863	0.018553%
TRITON SECURITIES CORP.	1,104,267	0.018053%
INVESTORS SECURITIES, INC,	1,094,421	0.017892%
R. COYIUTO SECURITIES, INC.	1,011,167	0.016531%
G.D. TAN & COMPANY, INC.	944,869	0.015447%
RCBC SECURITIES, INC.	883,367	0.014442%
PREMIUM SECURITIES, INC.	835,138	0.013653%
R. NUBLA SECURITIES, INC.	833,338	0.013624%
CAMPOS, LANUZA & COMPANY, INC.	830,139	0.013572%
REGINA CAPITAL DEVELOPMENT CORPORATION UCPB SECURITIES, INC.	805,838	0.013174%
BELSON SECURITIES, INC.	792,708	0.012960%
BERNAD SECURITIES, INC.	742,723	0.012142%
A. T. DE CASTRO SECURITIES CORP.	646,774	0.010574%
VENTURE SECURITIES, INC.	638,648	0.010441%
PHILIPPINES FIRST INSURANCE CO., INC.	636,268 629,607	0.010402%
CIBELES INSURANCE CORPORATION	600,000	0.010293%
PCIB SECURITIES, INC.	572,425	0.009809% 0.009358%
EAGLE EQUITIES, INC.	552,513	0.009033%
A & A SECURITIES, INC.	505,628	0.008266%
MERIDIAN SECURITIES, INC.	502,894	0.008222%
VENTURE SECURITIES, INC.	475,282	0.007770%
JAKA SECURITIES CORP.	461,157	0.007539%
MERCANTILE SECURITIES CORP.	431,721	0.007058%
CITISECURITIES, INC.	429,892	0.007028%
ASTRA SECURITIES CORPORATION	415,848	0.006798%
DIVERSIFIED SECURITIES, INC.	411,612	0.006729%
CENTURY SECURITIES CORPORATION	392,906	0.006423%
DEUTSCHE BANK AG MANILA BRANCH A/C CLIENTS DEUB20	382,436	0.006252%
FIRST INTEGRATED CAPITAL SECURITIES, INC.	362,975	0.005934%

ATR KIMENG SEC. INC.	361,000	0.005902%
IMPERIAL, DE GUZMAN, ABALOS & CO., INC.	354,550	0.005796%
NIEVES SECURITIES, INC.	350,597	0.005732% =
EQUITIWORLD SECURITIES, INC.	341,802	0.005588%
NEW WORLD SECURITIES CO., INC.	340,185	0.005562%
DAVID GO SECURITIES CORP.	324,438	0.005304%
ASIASEC EQUITIES, INC.	277,925	0.004544%
KING'S POWER SECURITIES, INC.	258,195	0.004221%
ASIA PACIFIC CAPITAL EQUITIES & SECURITIES CORP. GOLDEN TOWER SECURITIES & HOLDINGS, INC.	257,117	0.004203%
BENJAMIN CO CA & CO., INC.	254,468	0.004160%
STRATEGIC EQUITIES CORP.	251,444 247,702	0.004111% 0.004050%
FIDELITY SECURITIES, INC.	239,977	0.004030%
IGC SECURITIES INC.	224,852	0.003676%
GOLDSTAR SECURITIES, INC.	214,144	0.003501%
TRI-STATE SECURITIES, INC.	211,957	0.003465%
MANDARIN SECURITIES CORPORATION	200,318	0.003275%
DEUTSCHE BANK MANILA-CLIENTS A/C	200,000	0.003270%
H. E. BENNETT SECURITIES, INC.	195,445	0.003195%
S.J. ROXAS & CO., INC.	193,467	0.003163%
GUILD SECURITIES, INC.	193,319	0.003160%
AB CAPITAL & INVESTMENT CORP TRUST & INVESTMENT DIV.	190,000	0.003106%
UPCC SECURITIES CORP.	184,492	0.003016%
DW CAPITAL INC.	172,588	0.002822%
THE FIRST RESOURCES MANAGEMENT & SECURITIES CORP.	160,018	0.002616%
I. ACKERMAN & CO., INC.	159,194	0.002603%
LUCKY SECURITIES, INC.	152,202	0.002488%
DA MARKET SECURITIES, INC.	146,851	0.002401%
MDR SECURITIES, INC.	143,758	0.002350%
MOUNT PEAK SECURITIES, INC.	136,389	0.002230%
J.M. BARCELON & CO., INC.	133,263	0.002179%
I. B. GIMENEZ SECURITIES, INC. INTRA-INVEST SECURITIES, INC.	118,107	0.001931%
R & L INVESTMENTS, INC.	109,534	0.001791%
PLATINUM SECURITIES, INC.	108,586 105,747	0.001775% 0.001729%
LUYS SECURITIES COMPANY, INC.	89,605	0.001729%
Asia Insurance (Philippines) Corporation	63,635	0.001405%
UNITED COCONUT PLANTERS BANK-TRUST BANKING	59,000	0.000965%
RCBC TRUST & INVESTMENT DIVISION	56,331	0.000921%
ATR KIM ENG SECURITIES, INC.	54,873	0.000897%
DEUTSCHE REGIS PARTNERS, INC.	54,583	0.000892%
RCBC TRUST & INVESTMENT DIVISION	50,096	0.000819%
ALAKOR SECURITIES CORPORATION	50,013	0.000818%
SEABOARD-EASTERN INSURANCE COMPANY, INC.	41,974	0.000686%
E.SECURITIES, INC. ITF VARIOUS CLIENTS	41,613	0.000680%
DBP-DAIWA CAPITAL MARKETS PHILPPINES, INC.	41,066	0.000671%
LOPEZ, LOCSIN, LEDESMA & CO., INC.	36,403	0.000595%
ARMSTRONG SECURITIES, INC.	34,483	0.000564%
JSG SECURITIES, INC.	33,086	0.000541%
FORTUNE GENERAL INSURANCE CORPORATION	31,349	0.000513%
RCBC TRUST & INVESTMENT DIVISION SECURITIES SPECIALISTS, INC.	29,410	0.000481%
AAA SOUTHEAST EQUITIES, INCORPORATED	27,565	0.000451%
APEX PHILIPPINES EQUITIES CORPORATION	24,398	0.000399%
TRANS-ASIA SECURITIES, INC.	23,070	0.000377%
EVERGREEN STOCK BROKERAGE & SEC., INC.	21,801 17,021	0.000356% 0.000278%
ASIAN CAPITAL EQUITIES, INC.	15,032	0.000278%
COHERCO SECURITIES, INC.	14,091	0.000246%
HK SECURITIES, INC.	13,732	0.000230%
PRYCE SECURITIES, INC.	13,361	0.000218%
ALL ASIA SECURITIES MANAGEMENT CORP.	10,900	0.000178%
DEUTSCHE REGIS PARTNERS, INC.	10,897	0.000178%
CUALOPING SECURITIES CORPORATION	10,114	0.000165%
R&B INSURANCE CORPORATION	10,000	0.000163%

RCBC TRUST & INVESTMENT DIVISION - VARIOUS TAXABLE ACCTS	8,764	0.000143%
LARRGO SECURITIES CO., INC.	6,004	0.000098%
EAST WEST CAPITAL CORPORATION	5,463	0.000089%
SUPREME STOCKBROKERS, INC	5,003	0.000082%
AB CAPITAL & INVESTMENT CORP TID-FILIPINO	4,666	0.000076%
VSEC.COM, INC.	4,309	0.000070%
VALUE QUEST SECURITIES CORPORATION	2,818	0.000046%
TRENDLINE SECURITIES CORPORATION	2,350	0.000038%
MARIAN SECURITIES, INC.	1,524	0.000025%
RCBC - TRUST GROUP	1,403	0.000023%
MARINO OLONDRIZ Y CIA	935	0.000015%
S.J. ROXAS & CO.,INC.	868	0.000014%
MANILA ELECTRIC COMPANY	856	0.000014%
WONG SECURITIES CORPORATION	844	0.000014%
STRATEGIC EQUITIES CORP. FAO LIBERTY INSURANCE CORPORATION	363	0.000006%
PHILIPPINE EQUITY PARTNERS, INC.	173	0.000003%
ROCKWELL LAND CORPORATION	165	0.000003%
UNION BANK OF THE PHILIPPINES	132	0.000002%
HIGHLAND SECURITIES PHIL., INC.	47	0.000001%
ATR KIM ENG SECURITIES, INC.	37	0.000001%
LIPPO SECURITIES, INC.	31	0.000001%
EQUITABLE SECURIITES (PHILS.) INC.	28	0.000000%
PHILEO ALLIED SECURITIES (PHILIPPINES), INC.	25	0.000000%
SOCIAL SECURITY SYSTEM	14	0.000000%
THE HONGKONG & SHANGHAI BANKING CORP. LTDOWN ACCOUNT	2	0.000000%
MBTC-TBG AS INV MGR FLG MANAGEMENT & DEVT. CORP.	1	0.000000%
TOTAL	654,580,263	10.701418%